District Health Assessment for Multiple District 316 through October 2026

		Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A		49	8	57	100%	2	1	1	2113	783	2896	220	175	45	1.58%	2,400	43	16%	1	20	95%	35%	2%	25%	15	5	
316 B		69	10	79	100%	5	0	5	1781	366	2147	209	551	-342	-13.74%	2,254	26	46%	0	0	97%	39%	4%	27%	14	5	
316 D		94	8	102	100%	4	2	2	2839	625	3464	245	42	203	6.23%	2,929	30	34%	17	12	92%	39%	1%	16%	18	0	
316 G		83	0	83	0%	2	3	-1	3224	0	3224	105	31	74	2.35%	3,125	39	16%	9	10	100%	41%	0%	16%	21	7	
316 H	T(10)	39	4	43	100%	1	3	-2	1241	238	1479	422	734	-312	-17.42%	1,123	32	37%	3	308	26%	40%	7%	16%	8	4	1st VDG,2nd VDG
316 J		51	3	54	100%	2	0	2	1884	545	2429	186	13	173	7.67%	2,062	37	43%	0	0	67%	46%	9%	6%	13	5	
		385	33	418	100%	16	9	7	13082	2557	15639	1387	1546	-159	-1.01%	13,893	41	32%	8	350	85%	40%	3%	18%	89	26	

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District Health Assessment for Multiple District 317 through October 2026

		Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A		76	13	89	100%	2	1	1	2653	261	2914	247	60	187	6.86%	2,580	35	21%	8	0	99%	46%	3%	27%	23	7	
317 G		88	9	97	100%	3	1	2	2468	172	2640	218	82	136	5.43%	2,744	28	30%	2	0	88%	56%	9%	19%	20	10	
317 B		87	32	119	100%	3	0	3	3178	773	3951	236	119	117	3.05%	3,769	37	24%	0	0	74%	50%	2%	35%	25	11	
317 C		72	3	75	67%	1	0	1	2125	56	2181	149	48	101	4.86%	2,029	30	21%	0	0	99%	40%	1%	4%	13	0	
317 D		113	5	118	100%	1	1	0	4546	115	4661	236	56	180	4.02%	4,763	40	16%	3	0	100%	42%	1%	8%	29	14	
317 E		61	13	74	100%	4	0	4	2169	331	2500	201	55	146	6.20%	2,382	36	15%	0	0	92%	57%	8%	39%	17	8	
317 F		83	11	94	100%	4	5	-1	2329	158	2487	224	39	185	8.04%	2,447	28	31%	5	0	71%	46%	4%	21%	24	8	
317 H	T(4)	29	14	43	100%	2	0	2	933	252	1185	120	16	104	9.62%	1,289	32	28%	0	0	100%	47%	2%	44%	10	4	
		609	100	709	99%	20	8	12	20401	2118	22519	1631	475	1156	5.41%	22,003	37	23%	4	0	89%	48%	4%	23%	161	62	

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District Health Assessment for Multiple District 318 through October 2026

District Name	Status/ Number of Months in Status *	Clubs: Active Clubs	Clubs: Clubs in Status Quo	Clubs: Total Clubs	Clubs: % Status Quo Clubs in Financial Suspension	Clubs: New Clubs	Clubs: Cancelled Clubs	Clubs: YTD Net Club Gain/ Loss	Membership: Current Members In Active Clubs	Membership: Current Members In Status Quo Clubs	Membership: Current Total Members Count	Membership: YTD Add	Membership: YTD Drop	Membership: YTD NetGrowth (includes Active and Status Quo)	Membership: YTD NetGrowth% (includes Active and Status Quo)	Membership: Member Count 12 Months Ago	Member Strength: Average Member Count Per Club	Member Strength: % of Clubs with less than 20 members	Cancellation: Average Cancelled Club Age	Cancellation: Members Lost Due to Cancelled Clubs	Reports: % of Clubs Reporting Service	Reports: % No MMR in 3 Months	Reports: % No Officer Report in 12 months	Finance: % of Clubs with balance 90+ days	Leadership: Number of Zone Chairs Recorded	Leadership: Number of Region Chairs Recorded	Leadership: District Officers Vacancies **
318 A		134	25	159	100%	5	0	5	3883	503	4386	319	95	224	5.38%	4,313	29	31%	0	0	72%	41%	3%	23%	42	20	
318 B		98	21	119	100%	1	0	1	3196	515	3711	167	103	64	1.75%	3,634	33	18%	0	0	82%	47%	4%	22%	27	13	
318 C		178	8	186	100%	9	0	9	6352	173	6525	632	73	559	9.37%	6,081	36	14%	0	0	88%	53%	4%	5%	44	21	
DISTRICT 318 D		110	67	177	100%	1	1	0	4397	2237	6634	294	70	224	3.49%	6,320	40	22%	4	0	94%	53%	2%	42%	42	21	
DISTRICT 318 D1		39	12	51	100%	2	0	2	1156	253	1409	117	47	70	5.23%	1,420	30	35%	0	0	84%	37%	4%	27%	13	6	
318 E		142	33	175	100%	2	0	2	5496	854	6350	257	76	181	2.93%	6,066	39	16%	0	0	68%	39%	3%	27%	39	19	
		701	166	867	100%	20	1	19	24480	4535	29015	1786	464	1322	4.77%	27,834	41	21%	4	0	81%	46%	3%	24%	207	100	

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District Health Assessment for Multiple District 320 through October 2026

District Name	Status/ Number of Months in Status *	Clubs: Active Clubs	Clubs: Clubs in Status Quo	Clubs: Total Clubs	Clubs: % Status Quo Clubs in Financial Suspension	Clubs: New Clubs	Clubs: Cancelled Clubs	Clubs: YTD Net Club Gain/ Loss	Membership: Current Members In Active Clubs	Membership: Current Members In Status Quo Clubs	Membership: Current Total Members Count	Membership: YTD Add	Membership: YTD Drop	Membership: YTD NetGrowth (includes Active and Status Quo)	Membership: YTD NetGrowth% (includes Active and Status Quo)	Membership: Member Count 12 Months Ago	Member Strength: Average Member Count Per Club	Member Strength: % of Clubs with less than 20 members	Cancellation: Average Cancelled Club Age	Cancellation: Members Lost Due to Cancelled Clubs	Reports: % of Clubs Reporting Service	Reports: % No MMR in 3 Months	Reports: % No Officer Report in 12 months	Finance: % of Clubs with balance 90+ days	Leadership: Number of Zone Chairs Recorded	Leadership: Number of Region Chairs Recorded	Leadership: District Officers Vacancies **
320 A		76	20	96	100%	3	2	1	2899	687	3586	326	426	-100	-2.71%	3,435	38	31%	3	12	77%	55%	14%	30%	21	7	
320 B		48	8	56	100%	1	1	0	1868	284	2152	176	337	-161	-6.96%	2,255	39	38%	1	43	96%	54%	13%	14%	14	5	
320 C		68	14	82	100%	5	3	2	1728	456	2184	150	242	-92	-4.04%	1,965	25	41%	4	205	95%	54%	1%	26%	12	4	
320 D		111	16	127	100%	1	2	-1	3361	1077	4438	150	125	25	0.57%	3,977	30	20%	8	19	99%	63%	7%	25%	31	10	
320 E		96	7	103	100%	2	0	2	4419	165	4584	148	130	18	0.39%	3,896	46	14%	0	0	95%	59%	1%	13%	28	9	
320 F		75	8	83	100%	8	1	7	2581	131	2712	509	378	131	5.08%	2,387	34	22%	2	205	78%	30%	4%	20%	22	6	
320 G		85	10	95	100%	7	3	4	2901	530	3431	450	23	427	14.21%	3,075	34	21%	3	0	100%	31%	0%	21%	25	8	
320 H		39	22	61	100%	6	1	5	1354	712	2066	251	245	6	0.29%	1,792	35	25%	3	15	95%	44%	3%	39%	15	4	
		598	105	703	100%	33	13	20	21111	4042	25153	2160	1906	254	1.02%	22,782	42	25%	4	499	92%	50%	5%	23%	168	53	

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District Health Assessment for Multiple District 321 through October 2026

District	Status/ Number of Months in Status *	Clubs: Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Membership: Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Member Strength: Average Member Count Per Club	% of Clubs with less than 20 members	Cancellation: Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Reports: % of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	Finance: % of Clubs with balance 90+ days	Leadership: Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1		54	13	67	100%	6	0	6	1693	244	1937	221	57	164	9.25%	1,751	31	27%	0	0	39%	40%	18%	30%	12	4	
321A2		116	49	165	100%	8	0	8	2831	935	3766	462	121	341	9.96%	3,333	24	36%	0	0	95%	57%	4%	51%	35	11	
321A3		116	10	126	100%	3	3	0	2202	134	2336	192	116	76	3.36%	2,398	19	63%	21	29	33%	56%	11%	15%	28	11	
321B1		91	15	106	100%	3	0	3	2252	513	2765	151	39	112	4.22%	2,606	25	43%	0	0	75%	56%	5%	28%	25	12	
321B2	T(2)	45	21	66	100%	2	0	2	1030	396	1426	87	21	66	4.85%	1,511	23	44%	0	0	39%	64%	20%	53%	14	5	
321C1		153	41	194	100%	6	0	6	4263	773	5036	313	232	81	1.63%	4,597	28	42%	0	0	55%	58%	8%	34%	44	22	
321C2		64	10	74	100%	2	0	2	2404	165	2569	150	145	5	0.20%	2,606	38	27%	0	0	43%	45%	8%	27%	19	9	
321 D		90	63	153	100%	2	1	1	2501	1268	3769	213	141	72	1.95%	3,723	28	49%	31	13	20%	61%	20%	53%	45	16	GST
321 E		67	31	98	100%	2	3	-1	2161	685	2846	93	86	7	0.25%	3,233	32	24%	2	26	100%	42%	9%	45%	35	16	
321 F		131	74	205	100%	2	3	-1	3945	1905	5850	201	230	-29	-0.49%	5,163	30	34%	8	20	54%	65%	18%	52%	52	14	
		927	327	1254	100%	36	10	26	25282	7018	32300	2083	1188	895	2.85%	30,921	35	40%	12	88	56%	56%	12%	40%	309	120	

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District Health Assessment for Multiple District 322 through October 2026

District Name	Status/ Number of Months in Status *	Clubs: Active Clubs	Clubs: Clubs in Status Quo	Clubs: Total Clubs	Clubs: % Status Quo Clubs in Financial Suspension	Clubs: New Clubs	Clubs: Cancelled Clubs	Clubs: YTD Net Club Gain/ Loss	Membership: Current Members In Active Clubs	Membership: Current Members In Status Quo Clubs	Membership: Current Total Members Count	Membership: YTD Add	Membership: YTD Drop	Membership: YTD NetGrowth (includes Active and Status Quo)	Membership: YTD NetGrowth% (includes Active and Status Quo)	Membership: Member Count 12 Months Ago	Member Strength: Average Member Count Per Club	Member Strength: % of Clubs with less than 20 members	Cancellation: Average Cancelled Club Age	Cancellation: Members Lost Due to Cancelled Clubs	Reports: % of Clubs Reporting Service	Reports: % No MMR in 3 Months	Reports: % No Officer Report in 12 months	Finance: % of Clubs with balance 90+ days	Leadership: Number of Zone Chairs Recorded	Leadership: Number of Region Chairs Recorded	Leadership: District Officers Vacancies **
322 A		78	17	95	100%	4	0	4	2747	406	3153	275	265	10	0.32%	2,966	35	14%	0	0	71%	46%	0%	26%	22	6	
322 B1		69	5	74	100%	6	1	5	3427	272	3699	478	101	377	11.35%	3,073	50	0%	4	0	81%	28%	0%	23%	10	0	
322 B2		68	18	86	100%	0	1	-1	2416	550	2966	155	303	-148	-4.75%	2,990	36	23%	3	1	73%	50%	6%	30%	18	9	
322 B3		34	7	41	100%	1	5	-4	1534	150	1684	128	47	81	5.05%	1,659	45	5%	4	36	80%	68%	5%	39%	8	3	
322C1		89	31	120	100%	3	0	3	3239	583	3822	277	76	201	5.55%	3,562	36	16%	0	0	92%	53%	9%	51%	23	9	
322C2		59	9	68	100%	6	3	3	2406	274	2680	308	53	255	10.52%	2,464	41	10%	2	32	84%	44%	3%	44%	15	7	
322C3		76	20	96	95%	8	2	6	2988	566	3554	373	120	253	7.66%	3,356	39	23%	2	30	63%	52%	9%	38%	20	9	
322C4		49	6	55	100%	4	0	4	1653	166	1819	275	69	206	12.77%	1,655	34	27%	0	0	100%	55%	7%	27%	14	6	
322C5		38	9	47	100%	0	0	0	1493	227	1720	104	44	60	3.61%	1,516	39	9%	0	0	77%	45%	17%	26%	10	4	
322 D		69	13	82	100%	5	0	5	2834	270	3104	225	46	179	6.12%	2,889	41	5%	0	0	77%	45%	5%	18%	17	8	
322 E		103	52	155	100%	5	2	3	3531	1233	4764	250	632	-382	-7.42%	4,226	34	40%	3	116	66%	57%	21%	40%	41	20	
322 F		97	10	107	100%	6	7	-1	3723	596	4319	365	134	231	5.65%	3,814	38	10%	5	8	68%	33%	1%	20%	18	0	
322 H		53	20	73	100%	3	0	3	1492	440	1932	165	223	-58	-2.91%	1,791	28	14%	0	0	52%	60%	4%	45%	13	3	
322 G		76	11	87	100%	1	1	0	3798	610	4408	439	501	-62	-1.39%	4,134	50	13%	2	5	67%	30%	5%	28%	16	0	
		958	228	1186	100%	52	22	30	37281	6343	43624	3817	2614	1203	2.84%	40,095	46	17%	4	228	74%	47%	7%	33%	245	84	

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District Health Assessment for Multiple District 322 through October 2026

		Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		43	8	51	100%	0	2	-2	1509	127	1636	140	66	74	4.74%	1,574	35	47%	27	16	35%	31%	2%	22%	8	4	GLT
3231A2		54	13	67	100%	0	0	0	2144	295	2439	207	54	153	6.69%	2,397	40	39%	0	0	49%	45%	10%	33%	12	5	
3231A3		111	17	128	100%	1	0	1	4979	484	5463	519	65	454	9.06%	4,976	45	30%	0	0	59%	41%	2%	26%	12	6	
3231A4		35	20	55	100%	0	0	0	1512	480	1992	227	22	205	11.47%	1,915	43	29%	0	0	65%	38%	4%	45%	12	4	
		243	58	301	100%	1	2	-1	10144	1386	11530	1093	207	886	8.32%	10,862	47	35%	27	16	54%	40%	4%	30%	44	19	

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District Health Assessment for Multiple District 3232 through October 2026

		Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	T(4)	27	4	31	100%	1	1	0	1370	385	1755	114	129	-15	-0.85%	1,544	51	10%	3	10	97%	42%	13%	35%	5	0	
3232B2		45	16	61	100%	4	2	2	2034	1047	3081	191	428	-237	-7.14%	2,051	45	0%	9	22	92%	52%	26%	43%	8	0	
3232B3		37	19	56	100%	9	0	9	1845	665	2510	421	515	-94	-3.61%	1,778	50	7%	0	0	88%	29%	9%	54%	7	0	
3232B4		31	30	61	100%	1	0	1	2379	2365	4744	96	49	47	1.00%	3,961	77	7%	0	0	98%	69%	51%	64%	1	0	
3232F1		89	25	114	100%	0	3	-3	3415	801	4216	217	536	-319	-7.03%	4,011	38	45%	8	10	82%	56%	11%	32%	17	8	
3232F2		77	25	102	100%	0	0	0	2329	581	2910	84	245	-161	-5.24%	2,689	30	40%	0	0	65%	53%	14%	43%	18	6	
3232 J		66	5	71	100%	3	0	3	2092	61	2153	125	26	99	4.82%	1,899	32	28%	0	0	97%	59%	1%	11%	14	5	
		372	124	496	100%	18	6	12	15464	5905	21369	1248	1928	-680	-3.08%	17,933	57	25%	8	42	85%	53%	17%	39%	70	19	

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District Health Assessment for Multiple District 3233 through October 2026

	Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C		128	31	159	100%	3	0	3	2594	535	3129	153	255	-102	-3.16%	2,819	20	57%	0	0	84%	62%	2%	29%	43	17	
3233E1		199	33	232	100%	3	0	3	5162	455	5617	280	321	-41	-0.72%	5,260	26	54%	0	0	81%	59%	12%	28%	52	21	
3233E2		149	7	156	100%	3	0	3	5119	101	5220	390	54	336	6.88%	4,928	34	35%	0	0	63%	53%	1%	19%	38	12	
3233G1		243	5	248	100%	1	1	0	4255	57	4312	101	41	60	1.41%	3,582	18	66%	17	4	66%	77%	2%	59%	39	16	
3233G2		149	28	177	100%	5	0	5	2809	948	3757	189	52	137	3.78%	2,933	19	53%	0	0	56%	65%	4%	28%	39	10	
		868	104	972	100%	15	1	14	19939	2096	22035	1113	723	390	1.80%	19,522	25	54%	17	4	70%	64%	5%	34%	211	76	

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District Health Assessment for Multiple District 3234 through October 2026

	Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1		75	3	78	100%	1	1	0	2559	46	2605	213	55	158	6.46%	2,462	34	23%	6	0	100%	53%	5%	9%	17	5	
3234D2		96	13	109	100%	2	1	1	4550	792	5342	267	115	152	2.93%	5,158	47	18%	5	0	71%	39%	4%	13%	17	6	
3234H1		90	36	126	100%	6	0	6	3115	950	4065	383	93	290	7.68%	3,829	35	25%	0	0	65%	50%	9%	40%	28	10	
3234H2		96	7	103	100%	13	2	11	3703	387	4090	574	70	504	14.05%	3,614	39	13%	1	3	98%	50%	7%	28%	33	9	
		357	59	416	100%	22	4	18	13927	2175	16102	1437	333	1104	7.36%	15,063	45	20%	3	3	81%	47%	6%	24%	95	30	

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District Health Assessment for MULTIPLE DISTRICT 3241 through October 2026

District	Status/ Number of Months in Status *	Clubs: Active Clubs	Clubs: Clubs in Status Quo	Clubs: Total Clubs	Clubs: % Status Quo Clubs in Financial Suspension	Clubs: New Clubs	Clubs: Cancelled Clubs	Clubs: YTD Net Club Gain/ Loss	Membership: Current Members In Active Clubs	Membership: Current Members In Status Quo Clubs	Membership: Current Total Members Count	Membership: YTD Add	Membership: YTD Drop	Membership: YTD NetGrowth (includes Active and Status Quo)	Membership: YTD NetGrowth% (includes Active and Status Quo)	Membership: Member Count 12 Months Ago	Member Strength: Average Member Count Per Club	Member Strength: % of Clubs with less than 20 members	Cancellation: Average Cancelled Club Age	Cancellation: Members Lost Due to Cancelled Clubs	Reports: % of Clubs Reporting Service	Reports: % No MMR in 3 Months	Reports: % No Officer Report in 12 months	Finance: % of Clubs with balance 90+ days	Leadership: Number of Zone Chairs Recorded	Leadership: Number of Region Chairs Recorded	Leadership: District Officers Vacancies **
DISTRICT 3241 A	105	50	155	100%	0	1	-1	3787	901	4688	245	178	67	1.45%	4,921	36	29%	17	4	61%	53%	11%	35%	26	13	
DISTRICT 3241 B	53	18	71	100%	5	1	4	1757	400	2157	164	45	119	5.84%	2,082	33	14%	5	0	82%	31%	4%	27%	12	4	
DISTRICT 3241 C	159	26	185	100%	4	1	3	4667	513	5180	356	137	219	4.41%	5,227	29	32%	1	7	82%	56%	1%	17%	28	10	
DISTRICT 3241 D	24(11)	32	32	64	100%	0	0	0	683	879	1562	93	64	29	1.89%	1,423	21	53%	0	0	100%	64%	3%	58%	15	3	
DISTRICT 3241 E	24(11)	42	9	51	100%	6	0	6	1135	161	1296	244	67	177	15.82%	1,041	27	33%	0	0	76%	37%	10%	37%	8	4	
DISTRICT 3241 F	24(11)	24	21	45	100%	1	0	1	675	563	1238	39	31	8	0.65%	1,156	28	24%	0	0	82%	76%	0%	51%	10	5	
DISTRICT 3241 G	102	21	123	100%	9	0	9	3449	420	3869	479	41	438	12.77%	3,526	34	16%	0	0	94%	33%	2%	30%	30	7	
DISTRICT 3241 H	102	9	111	100%	6	1	5	3228	169	3397	375	39	336	10.98%	3,284	32	15%	2	0	98%	25%	5%	16%	28	8	
DISTRICT 3241 I	66	13	79	100%	2	1	1	2310	302	2612	332	73	259	11.01%	2,601	35	22%	2	10	85%	41%	1%	30%	24	13	
3241 J	76	23	99	100%	2	0	2	3032	884	3916	169	79	90	2.35%	3,573	40	16%	0	0	61%	47%	12%	28%	28	7	
	761	222	983	100%	35	5	30	24723	5192	29915	2496	754	1742	6.18%	28,834	39	25%	5	21	81%	46%	5%	30%	209	74	

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District Health Assessment for MULTIPLE DISTRICT 3242 through October 2026

	Clubs							Membership								Member Strength		Cancellation		Reports			Finance	Leadership		
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT 3242 A		172	18	190	100%	10	1	9	5335	377	5712	834	130	704	14.06%	5,518	31	29%	4	6	67%	25%	0%	17%	48	12	
DISTRICT 3242 B		193	25	218	100%	10	0	10	7152	526	7678	750	266	484	6.73%	6,752	37	22%	0	0	70%	34%	2%	21%	49	10	
DISTRICT 3242 C		125	11	136	100%	0	2	-2	4562	228	4790	270	86	184	3.99%	4,440	36	18%	3	0	96%	49%	5%	12%	28	5	
DISTRICT 3242 E		202	7	209	100%	11	1	10	9264	141	9405	842	236	606	6.89%	8,480	46	11%	29	9	83%	37%	1%	10%	33	10	
3242 F		181	30	211	100%	6	2	4	7056	1047	8103	596	275	321	4.12%	7,779	39	18%	2	8	94%	41%	1%	21%	68	15	
		873	91	964	100%	37	6	31	33369	2319	35688	3292	993	2299	6.89%	32,969	41	20%	7	23	81%	36%	2%	17%	226	52	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.

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